

Russian e-commerce: Key facts & figures

Moscow, November 1, 2012



Europe's largest Internet market



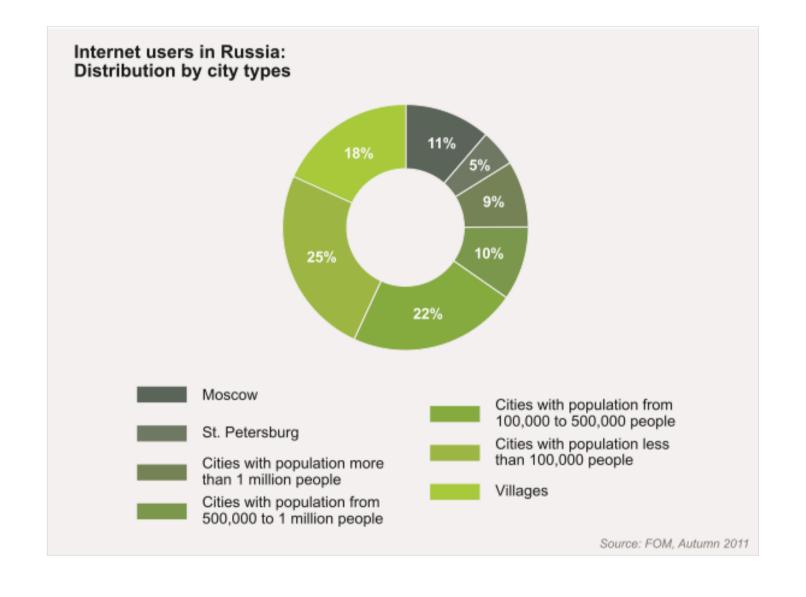


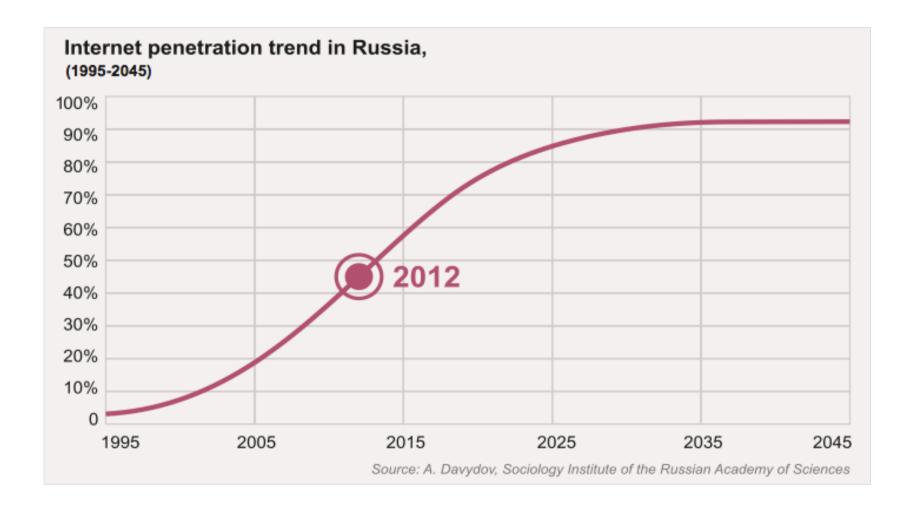
Europe's largest Internet market

- More than 60 million users in Russia*
 (+ 20 million Russian speaking users outside Russia)
- Just half of the population connected: Still huge potential ahead
- Further growth fuelled essentially by the regions (penetration rate as low as 30% in certain areas)

^{*} Unique users monthly as of Spring 2012







Russia's e-commerce market





Key figures 2011

Russians

shopped online in a 6-month period, or 14% of the population 18+ (or **7 million** monthly)





was spent on \$7.8bn

of which

(230bn rub.)

physical goods...

...while cross-border reached sales

at least \$2bn

Online retail accounted for less than



of the total Russian retail market...

...but grew by at least

in one year

SOURCES:







were made during the year (or 245,000 per day)

of which



(or 125,000 per day)

came from the regions



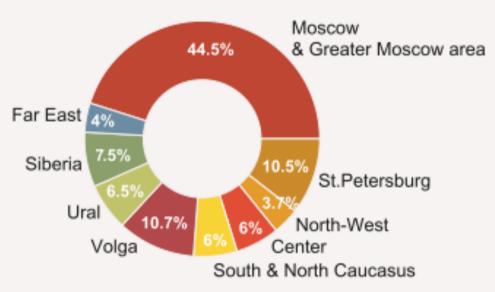
Key trends 2012

- The market is growing by at least 25% each year; some major online retailers are even seeing their sales double or triple.
- The regions still lag behind the capitals, but pioneering retailers now generate more than half of their sales from the regions
- Major offline retailers are now coming to e-commerce while online-offline concepts multiply.
- fast, but exits are still exceptions and are likely to remain so at least in the short term.

- Logistics and delivery are still bottlenecks for e-commerce in the regions; major retailers overcome this by building their own capacities.
- Cash-on-delivery is the rule for physical goods and will remain so for a long time, but merchants find ways to cope with the related issues.
- The lack of qualified HR appears to be one of the most painful issues, hampering the entire Internet industry.
- Cross-border sales have grown considerably over the last few years, but foreign e-merchants still have to pull down two major walls: customs clearance and delivery across Russia.

E-commerce split and market size in macro-regions

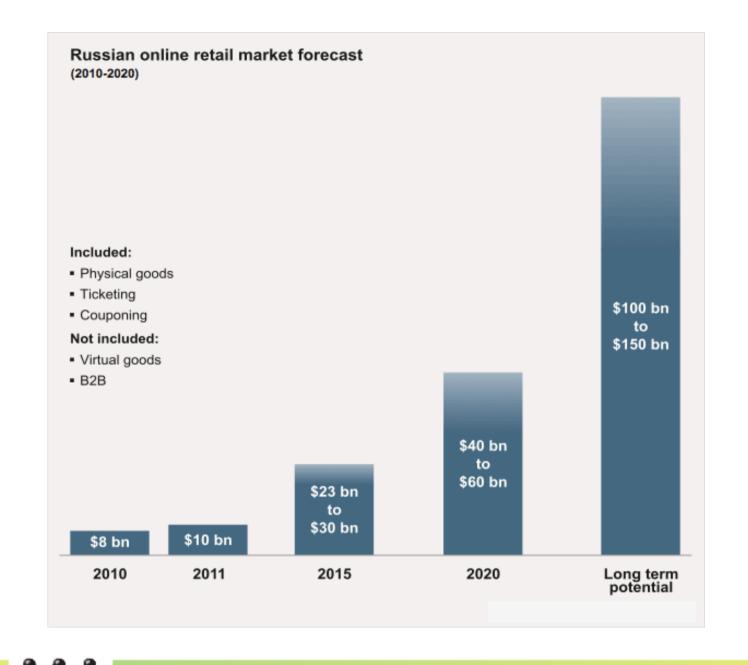
(Moscow, St. Petersburg, regions, 2011)

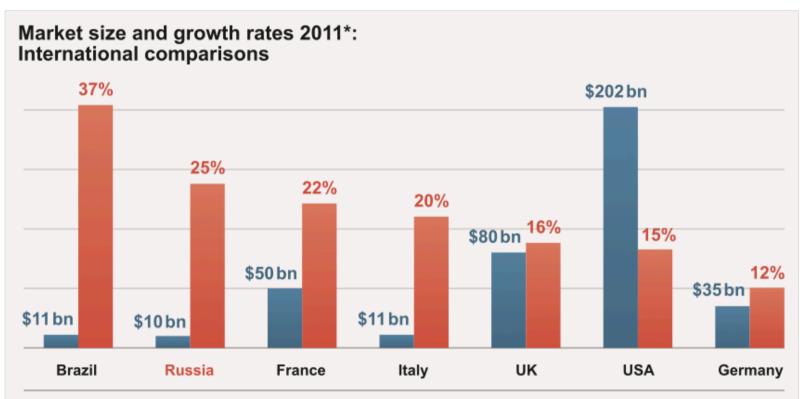


Source: Data Insight

The first online steps by Russia's offline retailers

Chain	Online sales channel
Auchan (third largest food retailer in Russia)	First initiatives in 2010-2012 with limited assortment
Azbuka Vkusa (food retailer)	Online sales presented as a delivery service
Benetton	Online sales launched in early 2012 (TheStore.ru)
Detsky Mir (leading retailer for children's goods)	E-commerce activities resumed in 2011 after two-year interregnum
Ikea	No online sales in Russia
Leroy-Merlin	No online sales in Russia
Magnit (second largest food retailer in Russia)	No online sales
Metro (B2B and B2C positioning, fourth largest food retailer in Russia)	E-commerce activities to start in late 2012
X5 Retail Group (largest food retailer in Russia)	E5.ru: An online catalog, launched in early 2012, offers a comprehensive assortment with pickup points in existing offline stores.
Yves Rocher	Strong online sales (started in 2006)
Zara	No online sales





^{*}Growth rates 2011 / 2010 – Sources: Data Insight (Russia), Forrester (Brazil, USA), Netcomm (Italy), CRR (market size UK), IMRG (growth rate UK), Handelsverband Deutschland (market size Germany), GGK (growth rate Germany)

About EWDN's study on Russian e-commerce





"E-Commerce in Russia" has instantly become the international reference in research in this industry.

The study (316 pages, 10 chapters) includes:

- Comprehensive and precise market data with mid and long term trend analysis
- Deep analysis and insights on the regional ecommerce scene
- Full coverage of **operational aspects**, from marketing to payment, fulfillment, HR and legal aspects, based on interviews with 80 industry players and experts
- An exclusive ranking of the top 40 Russian ecommerce properties
- An analysis of **investment related issues** with a complete review of publicly disclosed deals over the last 2 years





10 chapters

316 pages

98 illustrations

Version 1 issued

80 interviews

in July 2012

Study contents

Figures and trends: Yesterday, today and tomorrow

- 1.1. Europe's largest Internet market
- 1.2. The Russian e-commerce market

2. Demand side: Shoppers

- 2.1. How many are they?
- 2.2. Who are they?
- 2.3. What do they buy?
- 2.4. Why do they buy or not online?
- 2.5. How do they shop online?

3. Supply side: Merchants

- The Russian e-commerce scene: An overview; including an exclusive ranking of 40 top Russian e-commerce sites
- Case studies and interviews: eBay, KupiVip.ru, the Otto Group, Ozon.ru, Sapato.ru, Shoesofprey.ru, Svyaznoy.ru, Travelmenu.ru, Utinet.ru, Vseinstrumenti.ru, the daily deal site market
- Investing in Russian e-commerce; including a review of investment deals 2010-2012

4. Logistics

- 4.1. Imports
- 4.2. Warehousing and fulfillment
- 4.3. Delivery
- 4.4. Merchandise returns
- 4.5. Call centers

5. Payments

- 5.1. A specific situation
- A wide range of payment methods: Cash; Electronic payments; Payment aggregators

6. Marketing and sales channels

- Russian specifics
- 6.2. Main instruments: SEO; SEM and contextual advertising; Display advertising; Advertising networks and affiliation networks; Marketplaces; Discounts and flash sales; Social commerce; Viral marketing; Auction sites; Email marketing; Loyalty programs; Mobile commerce; Offline marketing

7. Legal aspects

- 7.1. Main requirements for distance selling
- Personal data: Collection, storage and usage
- 7.3. Legal aspects of online marketing activities
- 7.4. Possible risks connected with e-

8. HR, the most painful issue?

- Few skilled people, high salaries
- 8.2. Recruitment alternatives
- 8.3. Employee motivation and loyalty

9. E-commerce in the Samara region – A monograph

- 9.1. Online shoppers: Who are they?
- 9.2. What do they buy?
- 9.3. Regional online retailers compared to nationwide sites
- How e-commerce is changing consumption patterns in the region

10. From cross-border sales to market entry

- Market figures and trends
- 10.2. Issues and solutions
- From cross-border sales to market entry



Participating experts

The study is published by

East-West Digital News in
partnership with Data
Insight and Moscow's
Higher School of
Economics.

Also participating are experts from leading Russian and international consultancies, universities, media and specialized providers









The E-commerce Program of the University of Telecommunications and Informatics of the Volga Region (Samara)















Participating companies

ONLINE RETAILERS

allegrogroup anywayanyday ABayRu





































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Participating companies

SERVICE COMPANIES

























































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INVESTMENT FUNDS













Thank you for your attention!

Please contact us at editor@ewdn.com

